

*Softwaretechnik / Software-Engineering*

*Lecture 6: Requirements Engineering*

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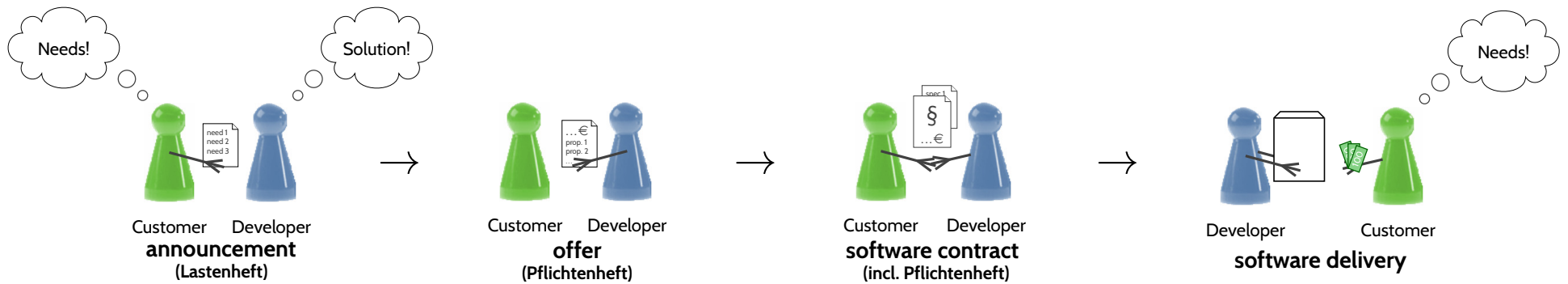
# You Are Here.

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# *Introduction*



### requirement -

- (1) A condition or capability needed by a user to solve a problem or achieve an objective.
- (2) A condition or capability that must be met or possessed by a system or system component to satisfy a contract, standard, specification, or other formally imposed documents.
- (3) A documented representation of a condition or capability as in (1) or (2).

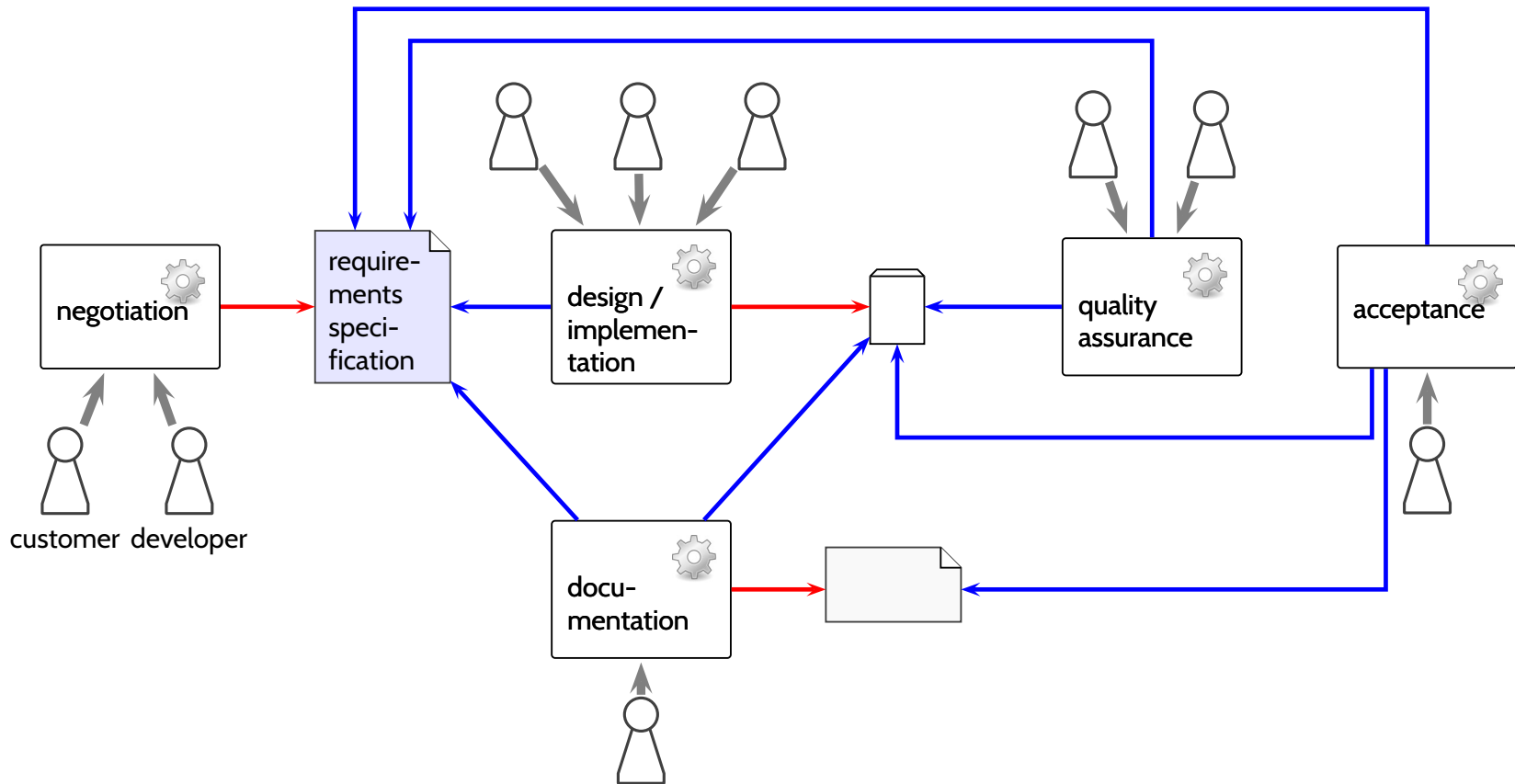
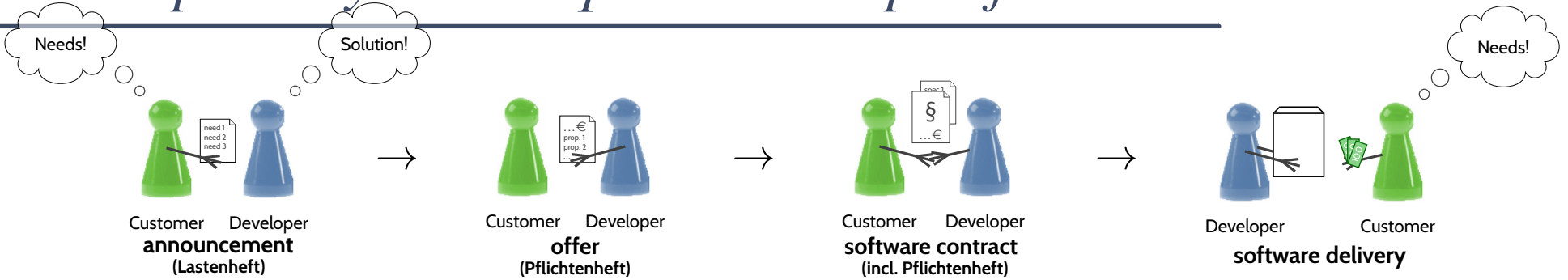
IEEE 610.12 (1990)

### requirements analysis -

- (1) The process of studying user needs to arrive at a definition of system, hardware, or software requirements.
- (2) The process of studying and refining system, hardware, or software requirements.

IEEE 610.12 (1990)

# Risks Implied by Bad Requirements Specifications



# Risks Implied by Bad Requirements Specifications

## design and implementation,

- without specification, programmers may just “ask around” when in doubt, possibly yielding different interpretations → **difficult integration**

## preparation of tests,

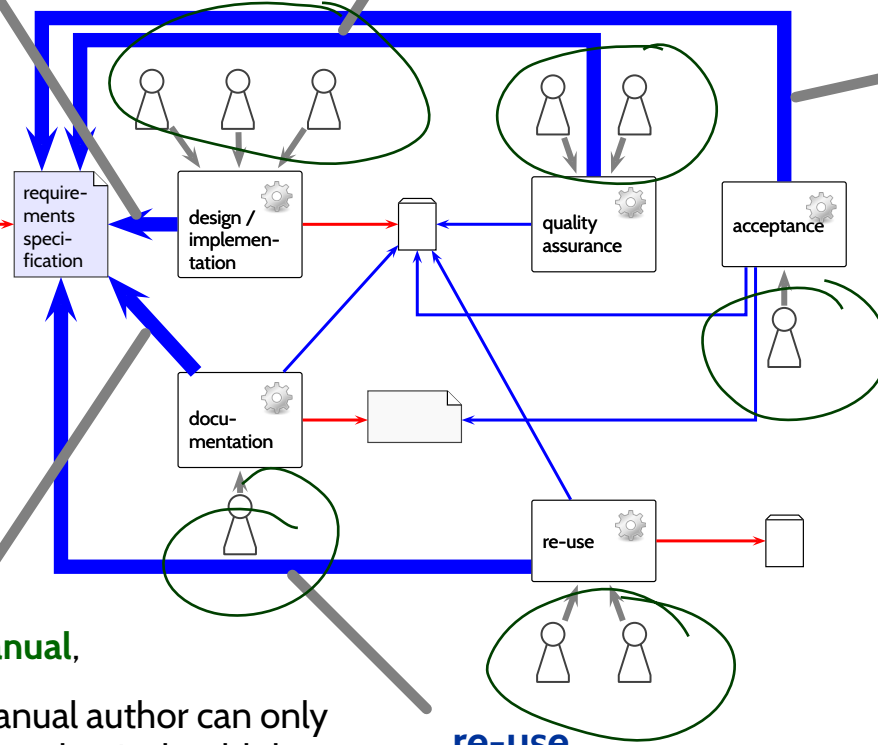
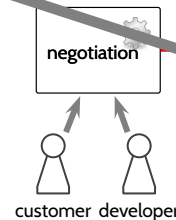
- without a description of allowed outcomes, tests are randomly searching for generic errors (like crashes) → **systematic testing hardly possible**

## acceptance by customer, resolving later objections or regress claims,

- without specification, it is unclear at delivery time whether behaviour is an error (developer needs to fix) or correct (customer needs to accept and pay) → **nasty disputes, additional effort**

## negotiation

(with customer, marketing department, or ...)



## documentation, e.g., the user's manual,

- without specification, the user's manual author can only describe what the system **does**, not what it should do (“**every observation is a feature**”)

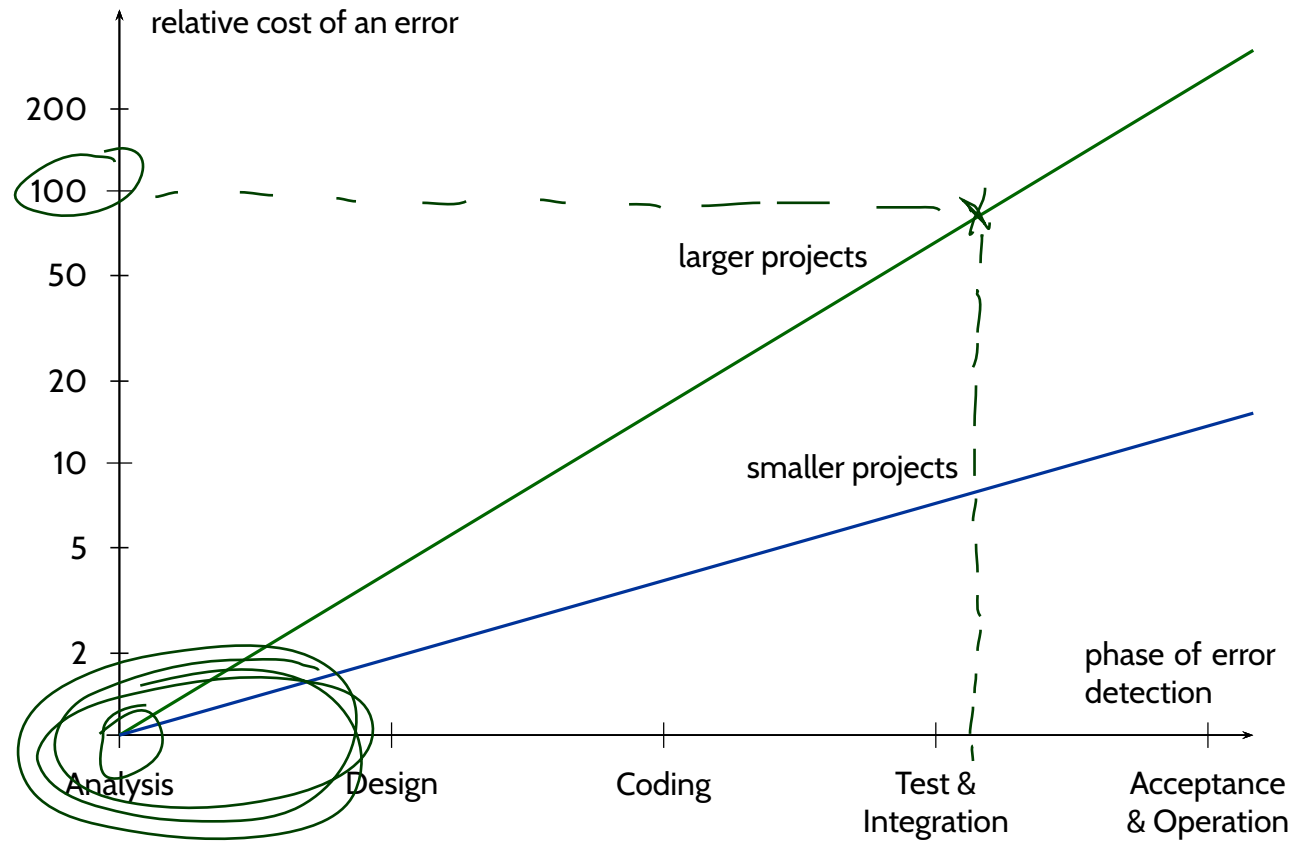
## re-use,

- without specification, re-use needs to be based on re-reading the code → **risk of unexpected changes**

## later re-implementations.

- the new software may need to adhere to requirements of the old software; if not properly specified, the new software needs to be a 1:1 re-implementation of the old → **additional effort**

# Discovering Fundamental Errors Late Can Be Expensive



Relative error costs over latency according to investigations at IBM, etc.  
By (Boehm, 1979); Visualisation: Ludwig and Lichter (2013).

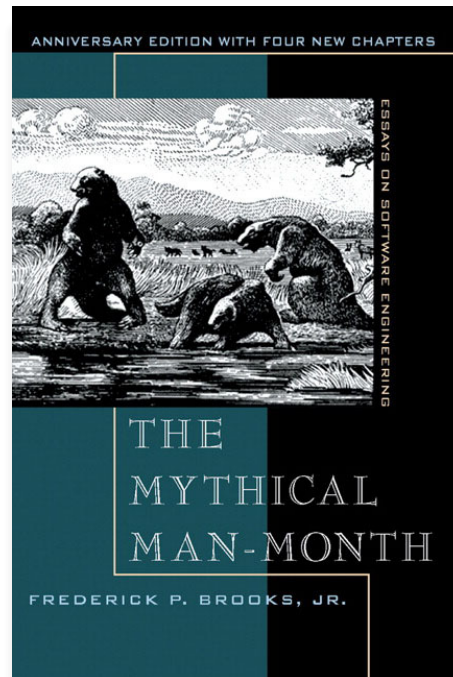
*The hardest single part of building a software system is deciding precisely what to build.*

*No other part of the conceptual work is as difficult as establishing the detailed technical requirements ...*

*No other part of the work so cripples the resulting system if done wrong.*

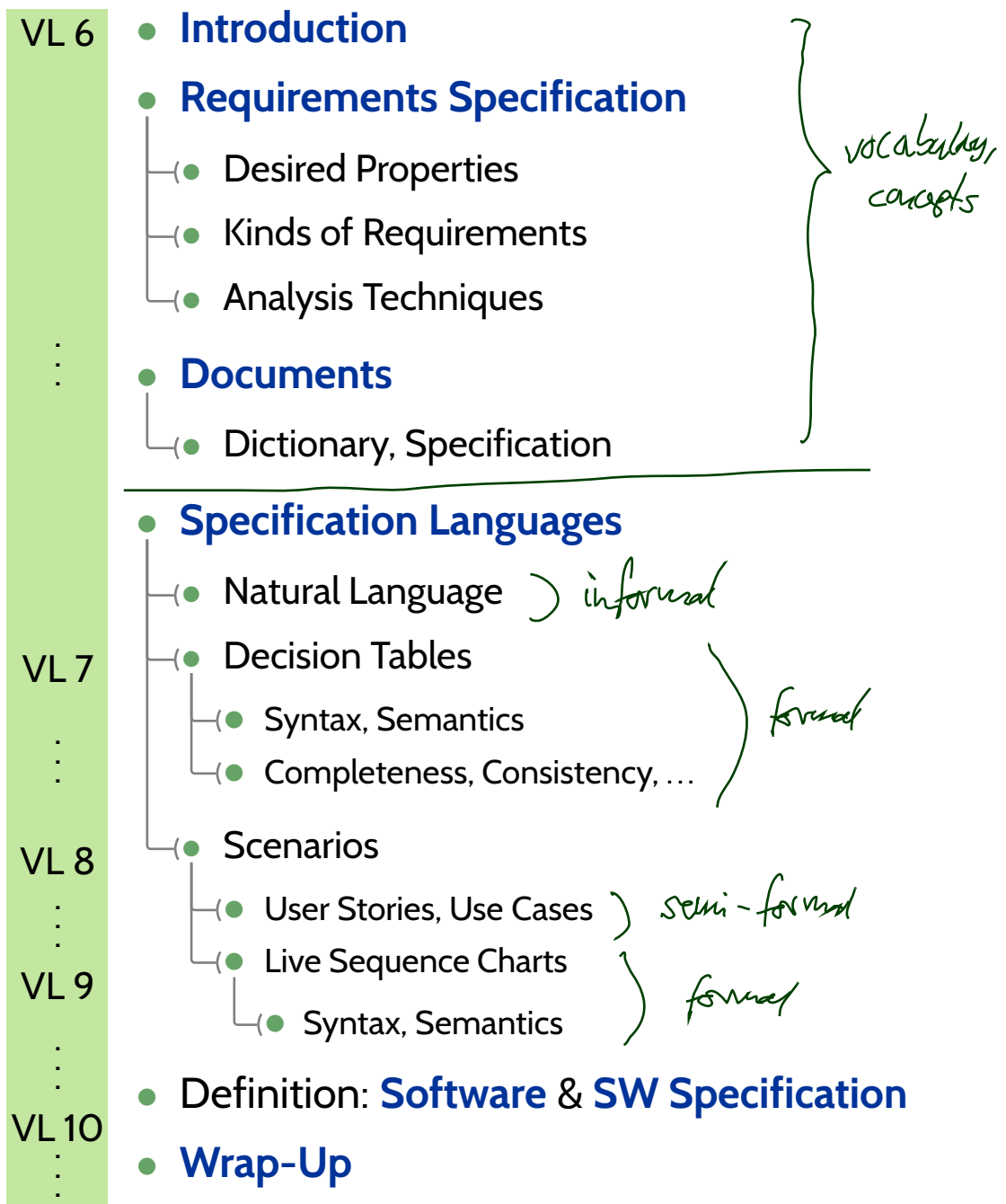
*No other part is as difficult to rectify later.*

*F.P. Brooks ([Brooks, 1995](#))*





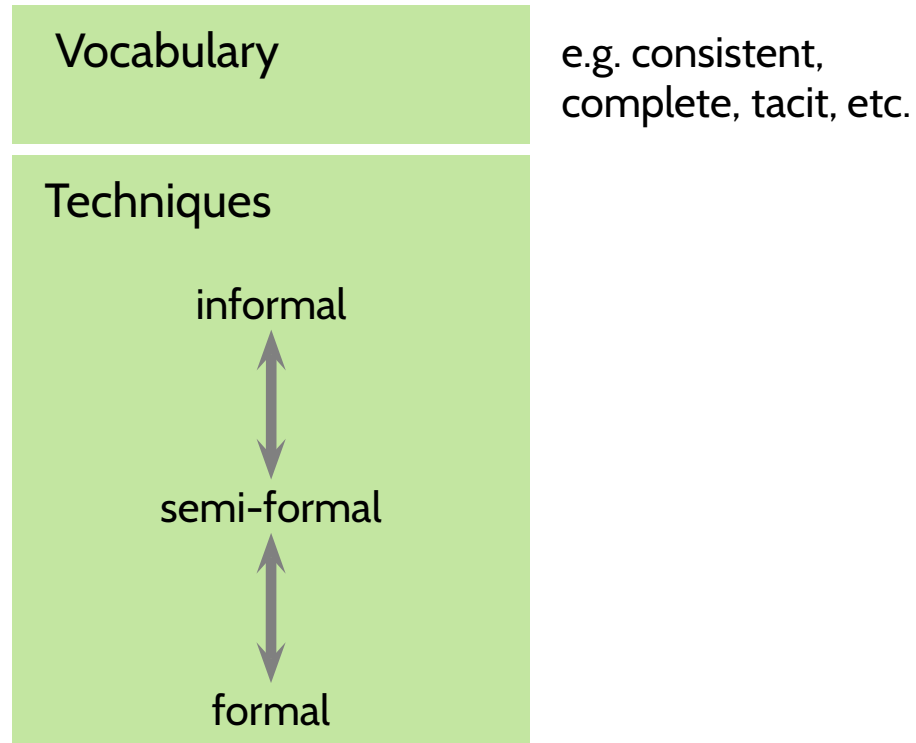
# Topic Area Requirements Engineering: Content



# Recall: Structure of Topic Areas

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## Example: Requirements Engineering



- **Introduction**
  - Vocabulary: Requirements (Analysis)
  - Importance of Requirements Specifications
- **Requirements Specification**
  - Requirements Analysis
  - Desired Properties
  - Kinds of Requirements
  - Analysis Techniques
- **Documents**
  - Dictionary
  - Specification
- **Requirements Specification Languages**
  - Natural Language

# *Requirements Specifications*

# Requirements Analysis...

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... in the sense of “**finding out what the exact requirements are**”.

“Analysing an existing requirements/feature specification” → later.

In the following we shall discuss:

(i) desired **properties** of

- requirements specifications,
- requirements specification documents,

(ii) **kinds** of requirements

- hard and soft,
- open and tacit,
- functional and non-functional.

(iii) (a selection of) **analysis techniques**

(iv) **documents** of the requirements analysis:

- dictionary,
- requirements specification (‘Lastenheft’),
- feature specification (‘Pflichtenheft’).

- **Note:** In the following (unless otherwise noted), we discuss the **feature specification**, i.e. the document on which the software development is based.

To maximise confusion, we may occasionally (inconsistently) call it **requirements specification** or just **specification** – should be clear from context...

- **Recall:** one and the same content can serve both purposes; only the title defines the purpose then.

# Requirements on Requirements Specifications

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A **requirements specification** should be

- **correct**
  - it correctly represents the wishes/needs of the customer,
- **complete**
  - all requirements (existing in somebody's head, or a document, or ...) should be present,
- **relevant**
  - things which are not relevant to the project should not be constrained,
- **consistent, free of contradictions**
  - each requirement is compatible with all other requirements; otherwise the requirements are **not realisable**,
- **neutral, abstract**
  - a requirements specification does not constrain the realisation more than necessary,
- **traceable, comprehensible**
  - the sources of requirements are documented, requirements are uniquely identifiable,
- **testable, objective**
  - the final product can **objectively** be checked for satisfying a requirement.
- **Correctness** and **completeness** are defined **relative** to something which is usually only **in the customer's head**.
  - is is **difficult** to **be sure of correctness** and **completeness**.
- **“Dear customer, please tell me what is in your head!”** is in almost all cases **not a solution!**
  - It's not unusual that even the customer does not precisely know...!
  - For example, the customer may not be aware of contradictions due to technical limitations.

# Requirements on Requirements Specifications

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  - a requirements specification does not constrain the realisation more than necessary,

- **complete**
  - all requirements (in the document, or ...) should be present,

- **relevant**
  - things which are not relevant to the product should not be constrained,

- **consistent, not realisable**
  - each requirement is compatible with all other requirements;

- **Correctness**
  - which is usually only in the customer's head.

- **“Dear customer, It's not unusual for example,**

## Excursion: Informal vs. Formal Techniques

**Example:** Requirements Engineering, Airbag Controller



**Requirement:**

Whenever a crash is detected, the airbag has to be fired within 300 ms ( $\pm \epsilon$ ).



vs.

- Fix observables: **crashdetected** : Time  $\rightarrow$  {0, 1} and **fireairbag** : Time  $\rightarrow$  {0, 1}

- Formalise requirement:

$$\forall t, t' \in \text{Time} \bullet \text{crashdetected}(t) \wedge \text{airbagfired}(t') \implies t' \in [t + 300 - \epsilon, t + 300 + \epsilon]$$

→ no more misunderstandings, sometimes **tools** can **objectively** decide: requirement satisfied yes/no.

# Requirements on Requirements Specification Documents

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The **representation** and **form** of a requirements specification should be:

- **easily understandable, not unnecessarily complicated** – all affected people should be able to understand the requirements specification,
- **precise** – the requirements specification should not introduce new unclarities or rooms for interpretation (→ testable, objective),
- **easily maintainable** – creating and maintaining the requirements specification should be easy and should not need unnecessary effort,
- **easily usable** – storage of and access to the requirements specification should not need significant effort.

**Note:** Once again, it's about compromises.

- A very precise **objective** requirements specification may not be easily understandable by every affected person.  
→ provide redundant explanations.
- It is not trivial to have both, low maintenance effort and low access effort.  
→ **value low access effort higher**, a requirements specification document is much more often **read** than **changed** or **written** (and most changes require reading beforehand).



# Pitfall: Vagueness vs. Abstraction

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Consider the following examples:

- **Vague** (not precise):

“the list of participants should be sorted conveniently”

- **Precise, abstract:**

“the list of participants should be sorted by immatriculation number, lowest number first”

- **Precise, non-abstract:**

“the list of participants should be sorted by

```
public static <T> void Collections::sort( List<T> list, Comparator c );
```

where  $T$  is the type of participant records,  $c$  compares immatriculation number numerically.”

- A requirements specification should always be as **precise** as possible ( $\rightarrow$  testable, objective).  
It need not denote **exactly one solution**;  
**precisely characterising acceptable solutions** is often more appropriate.
- Being too specific, may limit the design decisions of the developers, which may cause unnecessary costs.
- Idealised views advocate a strict **separation** between **requirements** (“what is to be done?”) and **design** (“how are things to be done?”).

- **Introduction**
  - Vocabulary: Requirements (Analysis)
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- **Requirements Specification**
  - Requirements Analysis
  - Desired Properties ✓
  - Kinds of Requirements
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# *Kinds of Requirements*

# Kinds of Requirements: Functional and Non-Functional

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- **Proposal:** View software  $S$  as a **function**

$$S : i_1, i_2, i_3, \dots \mapsto o_0, o_1, o_2, \dots$$

which maps **sequences of inputs** to **sequences of outputs**.

$$\begin{array}{l} \sqrt{\cdot} : 4 \mapsto 2 \\ 2 \mapsto 7.4 \dots \\ 1.1 \mapsto \dots \\ \vdots \end{array}$$

# Kinds of Requirements: Functional and Non-Functional

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which maps **sequences of inputs** to **sequences of outputs**.

## Examples:

- Software “compute shipping costs”:
  - $o_0$ : initial state,
  - $i_1$ : shipping parameters (weight, size, destination, ...),
  - $o_1$ : shipping costs
- Software “traffic lights controller”:
  - $o_0$ : initial state,
  - $i_1$ : pedestrian presses button,
  - $o_1, o_2, \dots$ : stop traffic, give green to pedestrians,
  - $i_n$ : button pushed again
  - ...

And no more inputs,  $S : i_1 \mapsto o_1$ .

- **Every constraint** on things which are **observable** in the sequences is a **functional requirement** (because it requires something for the function  $S$ ).

Thus **timing**, **energy consumption**, etc. may be subject to functional requirements.

- Clearly **non-functional** requirements:  
programming language, coding conventions, process model requirements, portability...

# *Kinds of Requirements: Hard and Soft Requirements*

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# Kinds of Requirements: Hard and Soft Requirements

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- **Example** of a **hard requirement**:

- Cashing a cheque over  $N \text{ €}$  must result in a new balance decreased by  $N$ ; there is not a micro-cent of tolerance.

- **Examples** of **soft requirements**:

- If a vending machine dispenses the selected item within 1 s, it's clearly fine; if it takes 5 min., it's clearly wrong – where's the boundary?
- A car entertainment system which produces “noise” (due to limited bus bandwidth or CPU power) in average once per hour is acceptable, once per minute is not acceptable.

The **border** between hard/soft **is difficult to draw**, and

- as **developer**, we want requirements specifications to be “**as hard as possible**”, i.e. we want a clear right/wrong.
- as **customer**, we often cannot provide this clarity; we know what is “**clearly wrong**” and we know what is “**clearly right**”, but we don't have a sharp boundary.

→ intervals, rates, etc. can serve as **precise specifications** of **soft requirements**.

# Kinds of Requirements: Open and Tacit

- **open**: customer is aware of and able to explicitly communicate the requirement,
- **(semi-)tacit**: customer not aware of something **being** a requirement (obvious to the customer but not considered relevant by the customer, not known to be relevant).

## Examples:

- buttons and screen of a mobile phone should be on the same side,
  - important web-shop items should be on the right hand side because the main users are socialised with right-to-left reading direction,
  - the ECU (embedded control unit) may only be allowed use a certain amount of bus capacity.
- 
- distinguish **don't care**: intentionally left open to be decided by developer.

		Analyst	
		knows domain	new to domain
Customer/Client	explicit	requirements discovered	requirements discoverable
	semi-tacit	requirements discoverable	requirements discoverable with difficulties
	tacit	hard/impossible to discover	

(Gacitua et al., 2009)



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# *Requirements Analysis Techniques*

# (A Selection of) Analysis Techniques

Analysis Technique	current situation	Focus desired situation	innovation consequences
Analysis of existing data and documents			
Observation			
Questioning with $\begin{pmatrix} \text{closed} \\ \text{structured} \\ \text{open} \end{pmatrix}$ questions			
Interview			
Modelling			
Experiments			
Prototyping			
Participative development			

(Ludewig and Lichter, 2013)

# Requirements Elicitation

- **Observation:**

Customers can not be assumed to be trained in stating/communicating requirements.

- It is the **task of the analyst** to:

- **ask** what is wanted,  
**ask** what is not wanted,
- establish **precision**,  
look out for contradictions,
- **anticipate** exceptions, difficulties,  
corner-cases,
- have technical background to **know**  
technical difficulties,
- **communicate** (formal) specification to  
customer,
- “test” own understanding by **asking**  
**more** questions.

→ i.e. to **elicit** the requirements.

**Goal:** automate opening/closing of a main door with a new software.

A **made up** dialogue...

**Analyst:** *So in the morning, you open the door at the main entrance?*

**Customer:** *Yes, as I told you.*

**A:** *Every morning?*

**C:** *Of course.*

**A:** *Also on the weekends?*

**C:** *No, on weekends, the entrance stays closed.*

**A:** *And during company holidays?*

**C:** *Then it also remains closed of course.*

**A:** *And if you are ill or on vacation?*

**C:** *Then Mr. M opens the door.*

**A:** *And if Mr. M is not available, too?*

**C:** *Then the first client will knock on the window.*

**A:** *Okay. Now what exactly does “morning” mean?*

...

*(Ludewig and Lichter, 2013)*

# How Can Requirements Engineering Look In Practice?

- Set up a **core team** for analysis (3 to 4 people), include experts from the **domain** and **developers**. Analysis benefits from **highest skills** and **strong experience**.
- During analysis, talk to **decision makers** (managers), domain **experts**, and **users**.  
Users can be interviewed by a team of 2 analysts, ca. 90 min.
- The resulting “**raw material**” is sorted and assessed in half- or full-day workshops in a team of 6-10 people.  
Search for, e.g., **contradictions** between customer wishes, and for **priorisation**.

**Note: The customer decides.** Analysts may make **proposals** (different options to choose from), but the customer chooses. (And the choice is documented.)

- The “raw material” is basis of a **preliminary requirements specification** (audience: the developers) with open questions.
- Analysts need to **communicate** the requirements specification **appropriately** (explain, give examples, point out particular corner-cases).  
Customers without strong maths/computer science background are often **overstrained** when “left alone” with a **formal** requirements specification.
- **Result: dictionary, specified requirements.**



- Many customers do not want **(radical) change**, but **improvement**.
- Good questions: How are things done today? What should be improved?

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# Tell Them What You've Told Them...

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- **Requirements Documents** are **important** – e.g., for
  - negotiation, design & implementation, documentation, testing, delivery, re-use, re-implementation.
- A **Requirements Specification** should be
  - correct, complete, relevant, consistent, neutral, traceable, objective.

Note: vague vs. abstract.
- **Requirements Representations** should be
  - easily understandable, precise, easily maintainable, easily usable
- **Distinguish**
  - hard / soft,
  - functional / non-functional,
  - open / tacit.
- It is the task of the **analyst** to **elicit** requirements.
- Natural language is inherently imprecise, counter-measures:
  - natural language patterns.
- Do not underestimate the value of a good **dictionary**.

# *References*



# References

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